

BILFINGER UK LTD



**BILFINGER**

# BILFINGER Delivering a Sustainable Future

Dr Jane Atkinson CBE, Executive Director, Bilfinger UK.

30<sup>th</sup> March 2022

# Bilfinger SE

## Leading international service provider



### Positioning

Leading service provider  
for the process industry

### Range of services

Solutions along the entire  
life cycle of an industrial plant

### Employees

Approximately 30,000

### Revenue 2021

€3,737 million



Making sure our clients can concentrate  
on what they do best: their core business.





# The 2-4-6 concept

## 2 Service Lines

**E&M –**  
Engineering & Maintenance



**T – Technologies**

**2 SERVICE LINES**  
Engineering & Maintenance  
Technologies

**4 BUSINESS UNITS**

**6 INDUSTRIES**

# The 2-4-6 concept

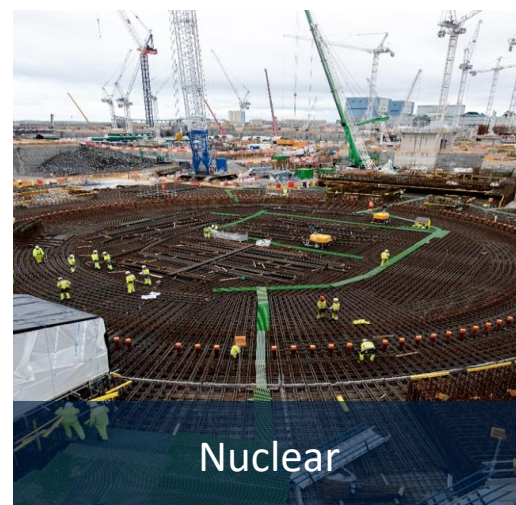
## 4 Business Units





# The 2-4-6 concept

## 6 Industries



**2 SERVICE LINES**  
Engineering & Maintenance  
Technologies

**4 BUSINESS UNITS**

**6 INDUSTRIES**





# Portfolio

Multi discipline competences, skilled resources , methods and tools



**Engineering & Project Management**  
> 5,000 FTE



**Scaffolding**  
> 6,000 FTE



**Piping and Mechanical**  
> 6,000 FTE



**Thermal Insulation & Noise Control**  
> 3,000 FTE



**Electrical, Instrument., automation**  
> 3,000 FTE



**Corrosion Protection**  
> 1,000 FTE

*Note: Main disciplines only*

Almost 30,000 qualified employees in the Group

Database and network into external qualified resources in a magnitude of ~5 times our employed craft

Proven ability for project-specific ramp up across Bilfinger regions

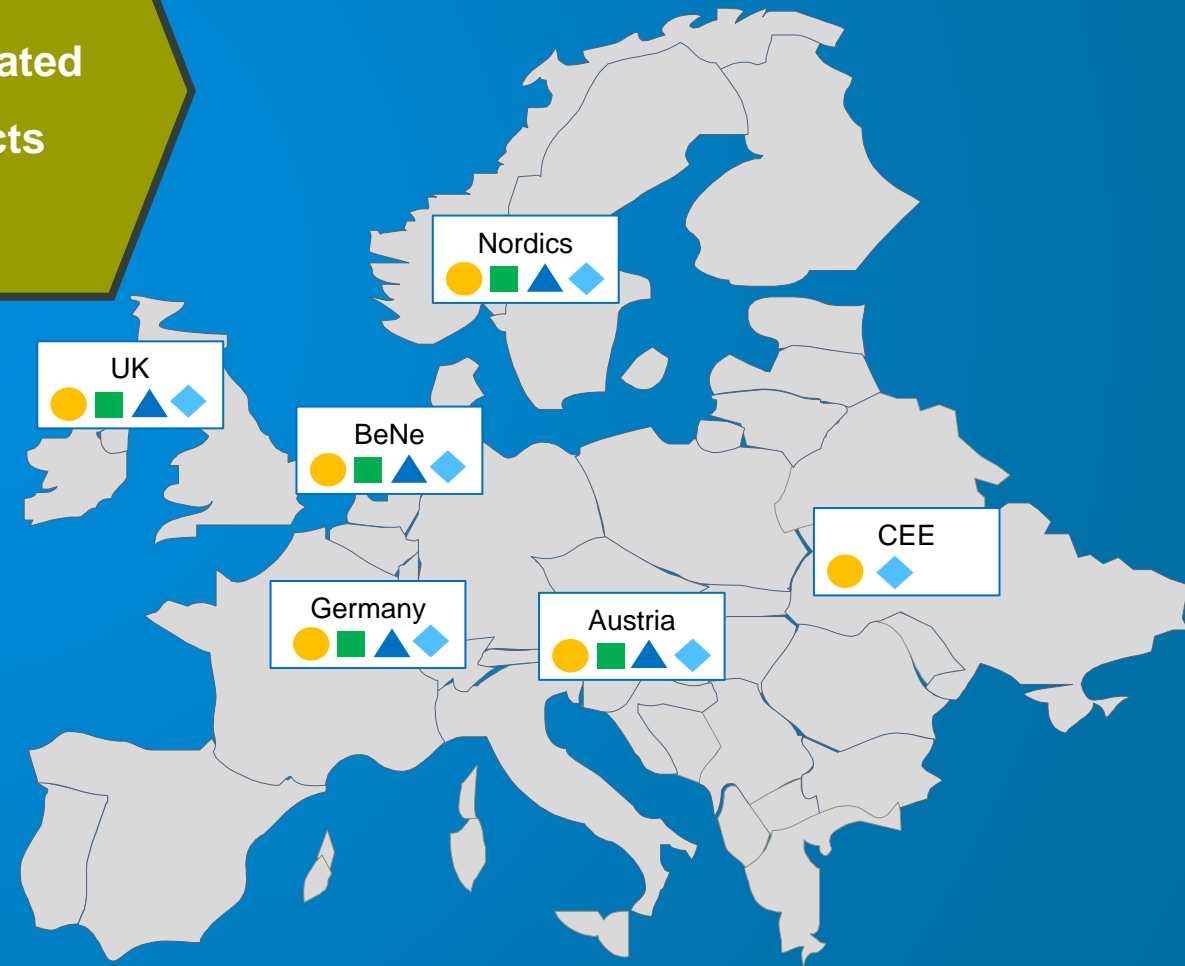
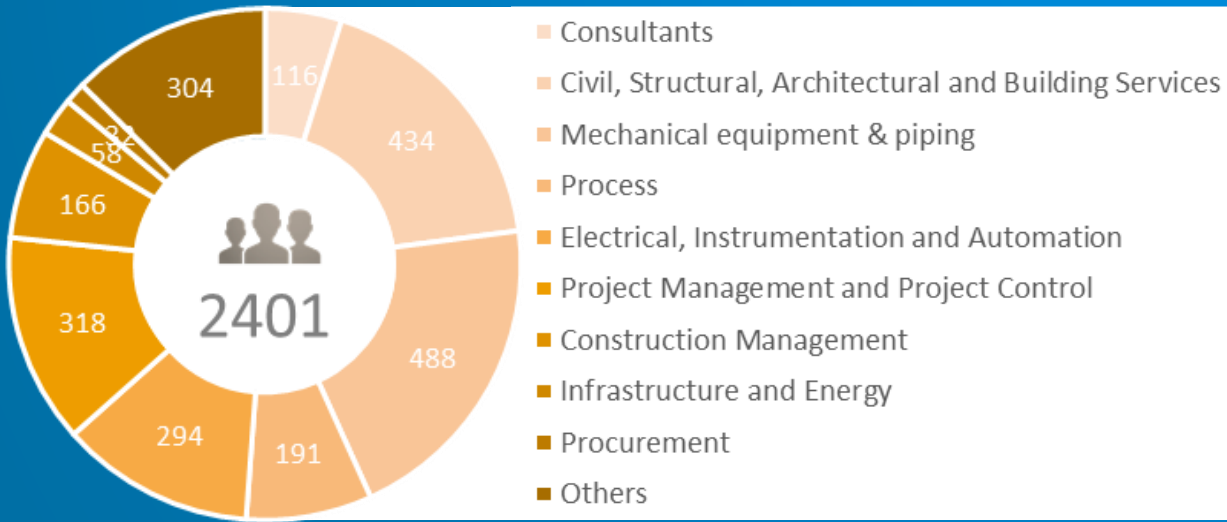
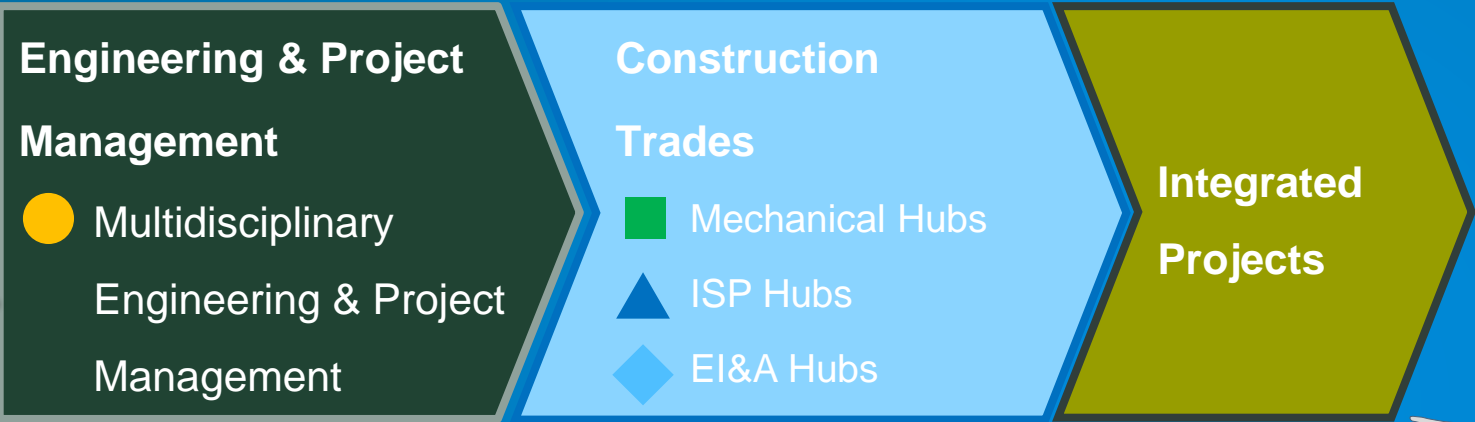
➤ **Scalability for large Projects and Turnarounds**

## Proven Methods and Tools



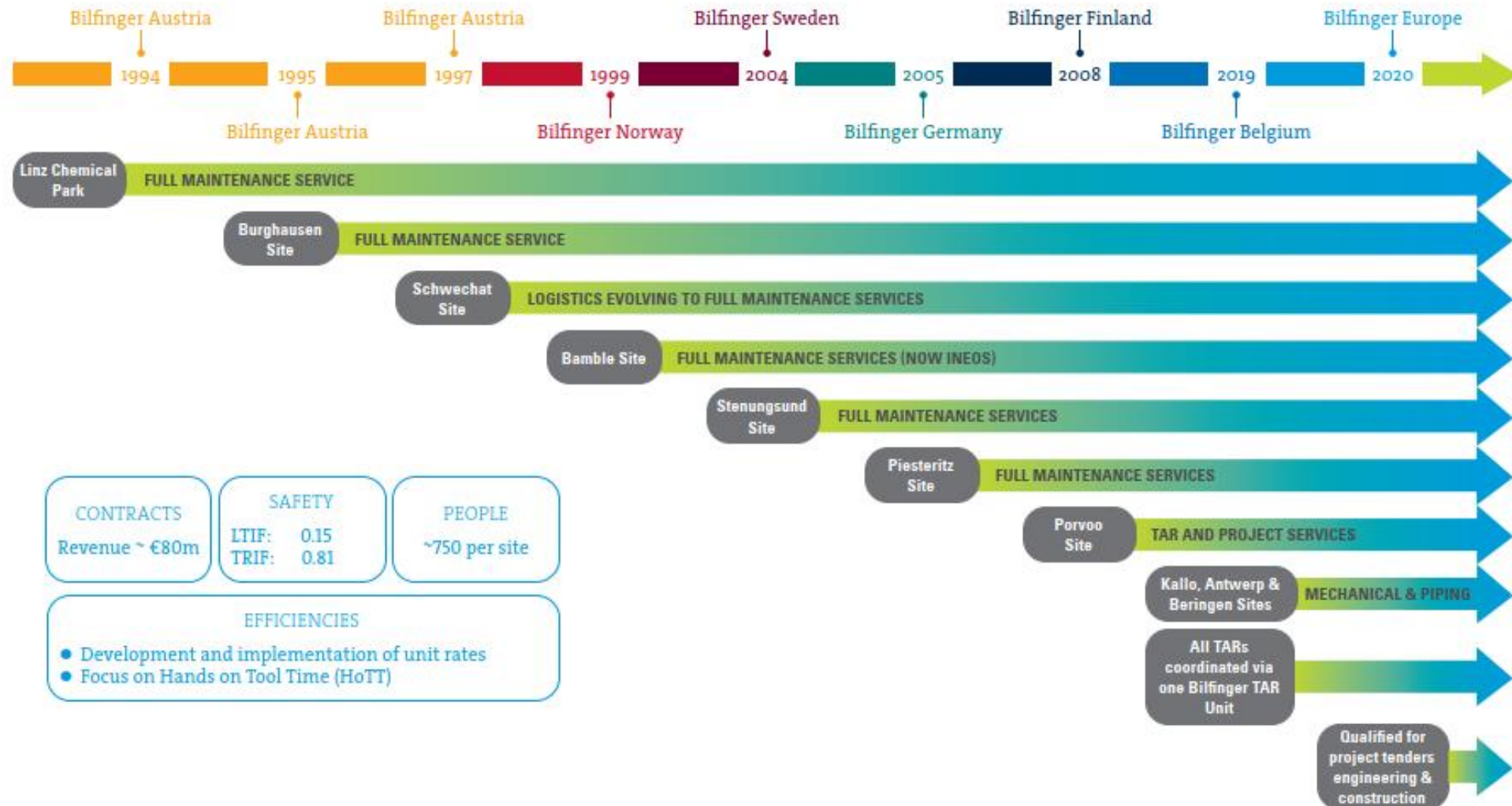
# Bilfinger Bundled Capabilities Concept

## Project Management, Engineering, Construction





# Success Story with Borealis





**Bilfinger UK Ltd**



**BILFINGER**



Bilfinger UK

One of the UK's largest tier one contractors



**BILFINGER**

**Digital  
frontrunner**

of the process  
industry



Operating on over

**60**

Sites &

**40**

Offshore assets



**The trusted  
Engineering and  
Services Partner  
delivering  
intelligent  
solutions to  
industry:**

- Oil & Gas
- Chemical & Petrochemical
- Nuclear
- Power & Energy
- Utilities
- Pharmaceutical & Biopharma



**4,000+**  
skilled employees

Over  
**40 years**  
experience



**Bilfinger  
Group**

- €3.7bn revenue (2021)
- 30,000 employees
- Corporate and technical support

Delivering  
over

**32**

services  
across  
the UK



**£400m**

Turnover



**13**

UK  
offices



Bilfinger On Shore Key Clients



- INEOS

1

INEOS | FPS Grangemouth  
Since 2010 | S I P
- ExxonMobil

2

ExxonMobil | Mossmorran  
Since 2018 | M S I P
- syngenta

3

Syngenta | Grangemouth  
Since 2007 | M E In D
- INEOS

4

INEOS Acetyls | Hull  
Since 2011 | M E In S I P
- Edinburgh Trams

5

Edinburgh Trams | Edinburgh  
Since 2019 | M E In C
- Phillips 66

6

Phillips 66 | Humber Refinery  
Since 2011 | M T
- innospec

7

Innospec | Ellesmere Port and Widnes  
Since 2009 | M E In S I P A C
- ESSAR

8

Essar | Stanlow Refinery  
Since 2009 | M E In S I P A
- INEOS

9

INEOS | Runcorn  
Since 1998 | M E In P I
- سابك

10

SABIC | Teesside  
Since 2019 | M E In S I P A
- ExxonMobil

11

ExxonMobil | Fawley Refinery  
Since 2009 | M S I P
- PERENCO

12

Perenco | Wytch Farm  
Since 2010 | M S I P
- SSE

13

SSE | Perth  
Since 1999 | E In C A
- INEOS

14

INEOS | O&P Grangemouth  
Since 2019 | S I P
- CF

15

CF Fertilisers | Ince  
Since 2020 | M S I P

- CF

16

CF Fertilisers | Billingham  
Since 2020 | M S I P
- edfENERGY

17

EDF | Warrington  
Since 2017 | M S I P
- United Utilities

18

United Utilities | Warrington  
Since 2014 | E In C A
- AWE

19

AWE | Aldermaston  
Since 2017 | M E In A u S I P
- petroineos

20

Petroineos | Grangemouth  
Since 2020 | M
- gsk

21

GSK | Montrose  
Since 2021 | E In S I P
- ConocoPhillips

22

ConocoPhillips | Teesside  
Since 2021 | E In
- TATE LYLE

23

Tate & Lyle | London  
Since 2021 | M S I P
- Thames Water

24

Thames Water | Reading  
Since 2016 | E In C A
- Cadent

25

Cadent | Warrington  
Since 2016 | M E In S I P C
- Elanco

26

Elanco | Speke  
Since 2001 | E In
- SOLVAY

27

Solvay | Warrington  
Since 2013 | E In
- NIPPON GOHSEI

28

Nippon Goshei | Hull  
Since 2011 | S I P
- INEOS

29

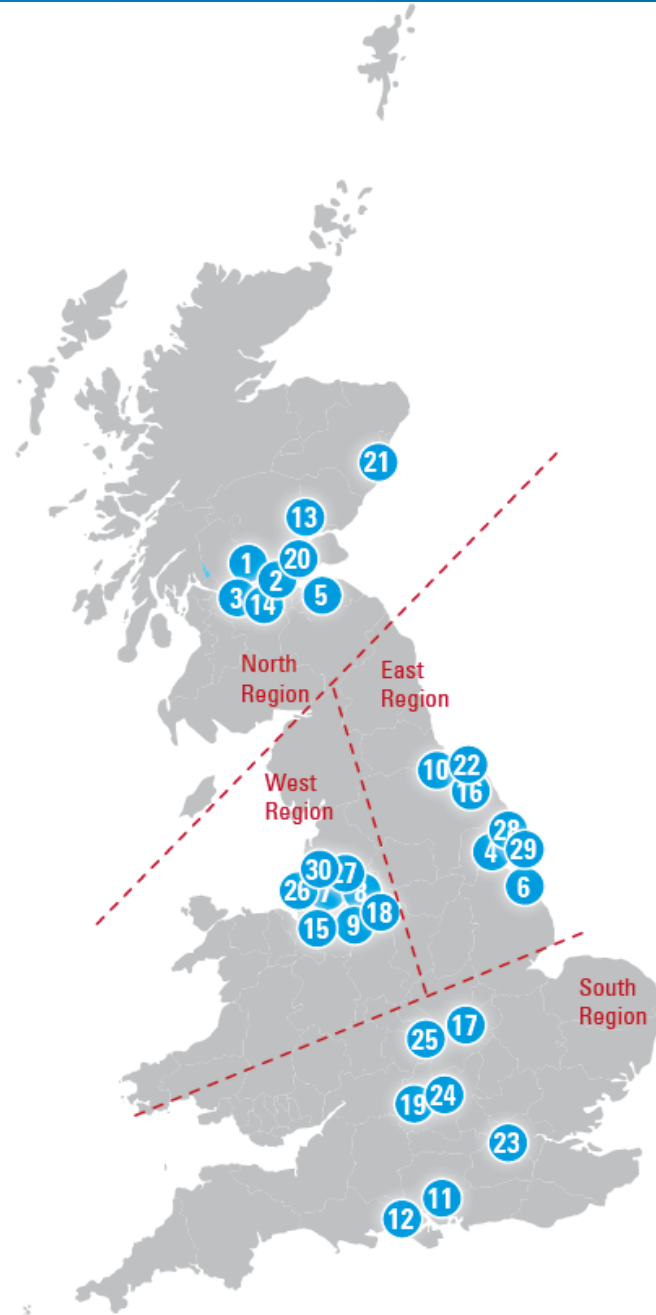
INEOS Oxides | Hull  
Since 2011 | S P
- Cargill

30

Cargill | Liverpool  
Since 2019 | E In S I P

KEY:

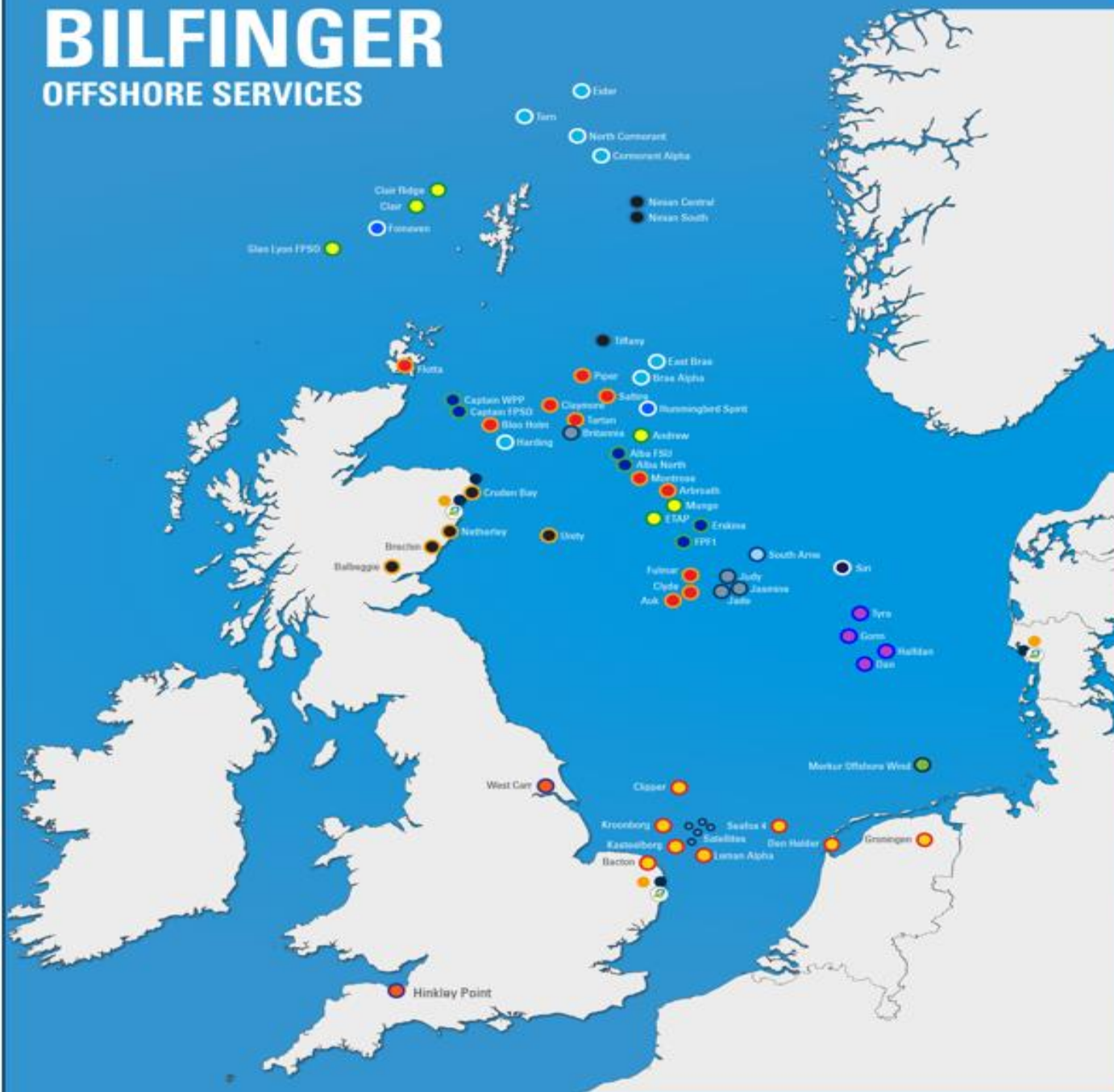
M	Mechanical	I	Insulation	D	Design
E	Electrical	P	Painting	PI	Plastics
In	Instrumentation	A	Asbestos	Au	Automation
S	Scaffold	C	Civils		





# BILFINGER

## OFFSHORE SERVICES



CLIENT	SITES	SERVICES
altera	Hummingbird Spirit, Foinaven	SIP, Inspection Services, Drone Inspection, Specialist Cleaning, Architectural Services, Minor Mechanical Mods, Pressurised Habitats
bp	Andrew, Clair, Clair Ridge, ETAP/Mungo, Glen Lyon	SIP, Access Services, Specialist Cleaning, Pressurised Habitats, GL Hull Tank Mechanical Services
Harbour Energy	Judy, Jasmine, Jade, Britannia, 5 x Satellites	SIP, Specialist Cleaning, Architectural Services, Pressurised Habitats, Minor Mechanical Mods
Canadian Natural	Ninian Central, Ninian South, Tiffany	SIP, Inspection Services, Specialist Cleaning, Architectural Services, Asbestos Removal, Pressurised Habitats, Mechanical Door Maintenance
ITHACA	Alba North / FSU, Captain WPP, Captain FPSO, Erskine, PPF1	SIP, Specialist Cleaning, Architectural Services, Mechanical Door Maintenance, Asbestos Management Services
REPSOL SINOPEC	Piper, Claymore, Tartan, Flotta, Bleaeholm, Fulmer, AUK, Montrose / BLP, Arbroath, Saltire, Clyde	SIP, Specialist Cleaning, Pressurised Habitats, Asbestos Removal
TAQA	Tern, Eider, Harding, Bræ Alpha, East Bræ, North Cormorant, Cormorant Alpha	SIP, Inspection Services, Drone Inspection, Specialist Cleaning, Architectural Services, Asbestos Removal, Rigging Services, Deck Services, Material Control, Electrical Maintenance
INEOS	Unity, Cruden Bay, Netherley, Brechin, Balbeggie, Forties Pipeline	SIP, Specialist Cleaning, (Inspection Kinnell Grangemouth)
3WIS	GE's Merkur Offshore Wind Farm	NDT Inspection Services
DNV-GL	South Arne	NDT Inspection Services
edf  NNB GenCo	Hinkley Point (Genco 565)	Radiography Inspection Services
INEOS	Siri	NDT Inspection Services
SEMCO	Various assets across DK	NDT Inspection Services
Shell  NAM	Bacton, Clipper, Leman Alpha, DenHelder, Kroonborg, Kasteelborg, Seafox, OneGas Asset Land(NL), OneGas East (NL)	Topside Inspection Eng & NDT
TotalEnergies	Gorm, Tyne, Dan, Halfdan and satellites	NDT Inspection Services

### FULLY INTEGRATED SOLUTION FROM A SINGLE SOURCE

ENGINEERING & DESIGN	MANUFACTURING	MAINTENANCE, PROJECTS & TURNAROUNDS	AUTOMATION AND SYSTEM INTEGRATION	SERVICE SUPPORT
<ul style="list-style-type: none"> <li>Feasibility Studies</li> <li>Concept Design</li> <li>Basic Design</li> <li>FEED</li> <li>Detailed Design</li> <li>Execution Design</li> <li>Commissioning</li> <li>CDM</li> <li>Asset Management Consultancy</li> <li>HAZOP/HAZID/HAZCOM/SIL</li> <li>Industrial 360-Laser Scanning</li> <li>Civil, Structural, Process &amp; MEC&amp;I Design</li> <li>Stress Analysis</li> </ul>	<ul style="list-style-type: none"> <li>Pipework Fabrication (Steel &amp; Exotics)</li> <li>GRE &amp; GRP Pipework</li> <li>GRE &amp; GRP Vessels</li> <li>Preassembled Units (PAU)</li> <li>Preassembled Racks (PAR)</li> <li>Process Skids</li> <li>LV/MV Switchgear</li> <li>Motor Control Centres</li> <li>Control Cabinets</li> <li>Instrumentation Cabinets</li> <li>Containerised Solutions</li> <li>VSD / UPS Systems</li> <li>Vinyl label and Sign Printing</li> </ul>	<ul style="list-style-type: none"> <li>Managed Maintenance</li> <li>Preventative Maintenance</li> <li>Plant Shutdowns</li> <li>Turnarounds</li> <li>Brownfield &amp; Capital Projects</li> <li>Mechanical</li> <li>Electrical and Instrumentation</li> <li>Control Systems</li> <li>Access Solutions</li> <li>Insulation</li> <li>Specialist Coatings</li> <li>ATEX, NDT &amp; UAV Inspection</li> <li>Carbon Capture Solutions</li> <li>Hydrogen Solutions</li> <li>EPC / EPCm</li> </ul>	<ul style="list-style-type: none"> <li>PLC/SCADA Systems</li> <li>DCS</li> <li>ESD Systems</li> <li>F&amp;G Systems</li> <li>MES</li> <li>Plant Historians</li> <li>Batch &amp; Recipe Solutions</li> <li>Data &amp; Networks</li> <li>Industrial IT</li> <li>IT/OT Convergence</li> <li>Telemetry</li> <li>VR applications</li> <li>Mobile applications</li> </ul>	<ul style="list-style-type: none"> <li>24/7 Call Centre</li> <li>Managed Services</li> <li>Obsolescence</li> <li>Consigned Stock</li> <li>Service Level Agreements</li> <li>Energy Efficiency Solutions</li> <li>Condition Monitoring</li> <li>Oil Management</li> </ul>

### INTELLIGENT AND INNOVATIVE MANAGED SERVICE AS AN INVESTED PARTNER

**DIGITAL TRANSFORMATION TOOLS – INDUSTRIAL 360 / MOBILE PLATFORMS / PIDGRAPH / REMOTE EXPERT**

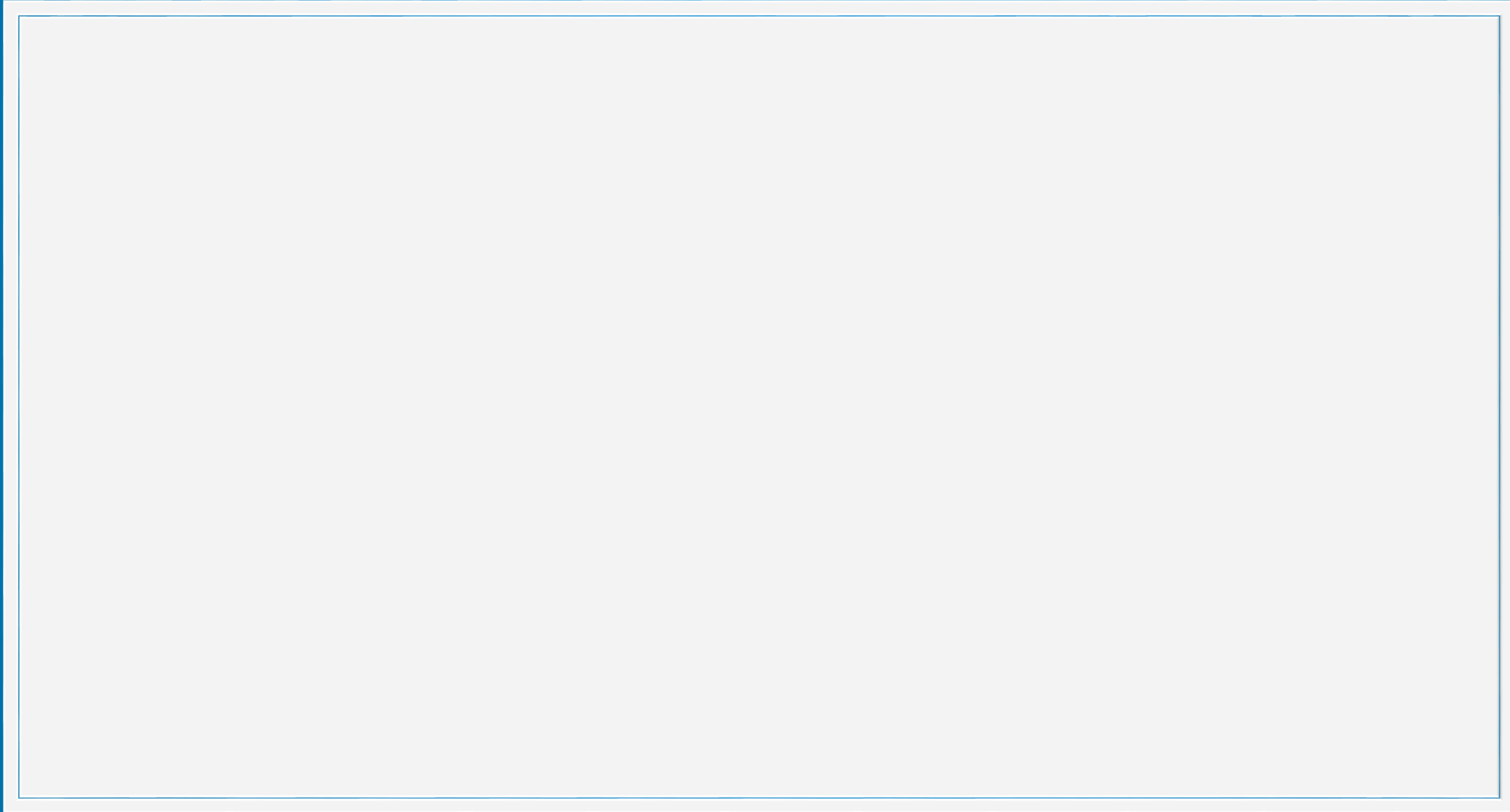




# Bilfinger New Energy Solutions

# BILFINGER Energy Transition

## Our Portfolio



VIDEO





**BILFINGER**

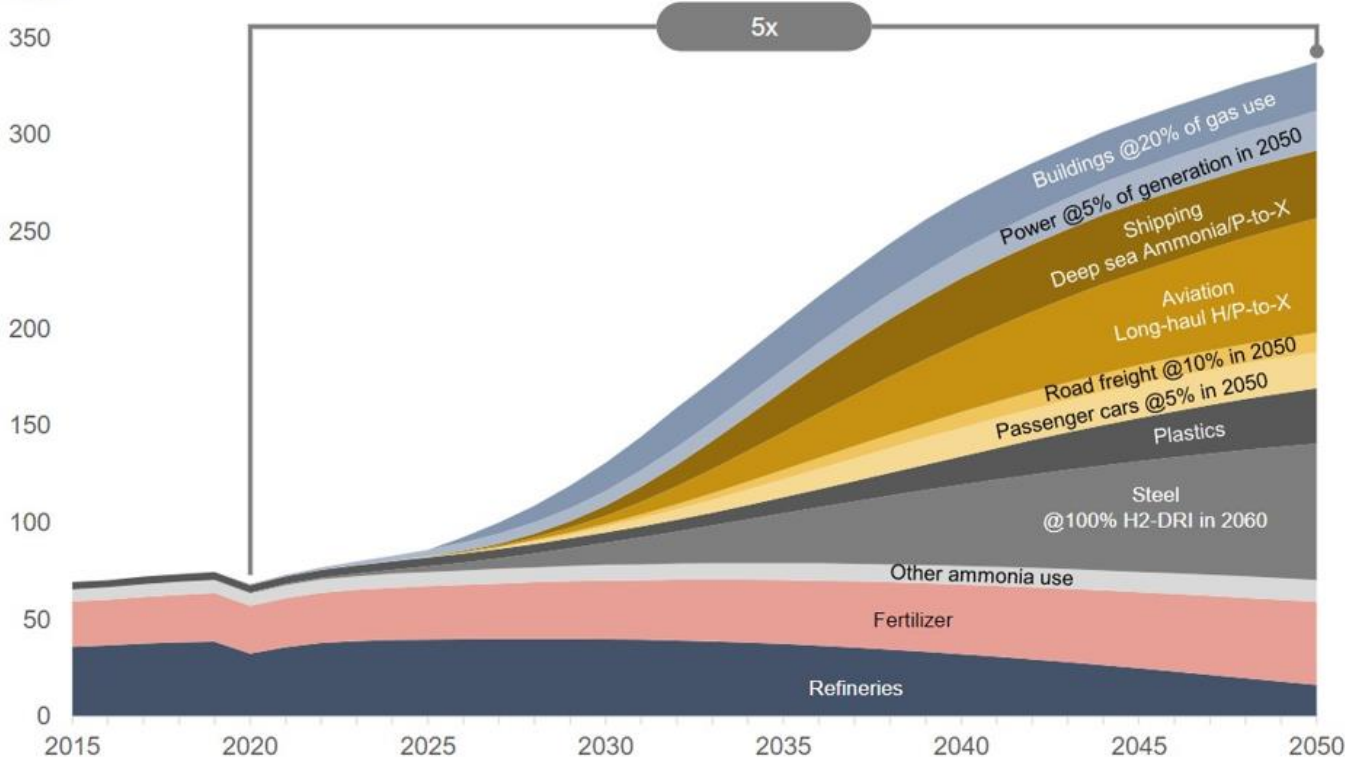
Hydrogen

**BILFINGER Delivering a Sustainable Future**  
**WE MAKE HYDROGEN WORK**

# Is there a global demand for Hydrogen?

## Hydrogen demand to quintuple by 2050

Global hydrogen demand by sector  
Mtpa



- “Global demand for hydrogen would need to more than double from its existing level (87 mt) of consumption to **212 million mt by 2030** if the world is attain climate-change goals” says the International Energy Agency.
- The initial focus for hydrogen use in the net-zero economy is the conversion of existing uses of fossil energy to low-carbon hydrogen in ways that do not immediately require new transmission and distribution infrastructure
- In Germany the “Summer Package will update the national hydrogen strategy that would see Germany’s electrolyser target doubled to 10 GW by 2030.

# H2 Uses in Transportation

## Road transportation

### H<sub>2</sub> technology

 Hydrogen fuel cell



#### Key advantages:

Quickly refillable, long range relative to weight




#### Key disadvantages:

Lacking H<sub>2</sub> infrastructure, immature supply chains, large volume

## Shipping

### H<sub>2</sub> technology Short sea

 Hydrogen/  
ammonia fuel cell



#### Key advantages:

Quickly refillable, long range relative to weight




#### Key disadvantages:


Legacy engines will need to be replaced, supply chain constraints



Source: Eidesvik

### H<sub>2</sub> technology Deep sea

 Hydrogen/  
ammonia fuel cell

 Hydrogen/ ammonia  
combustion



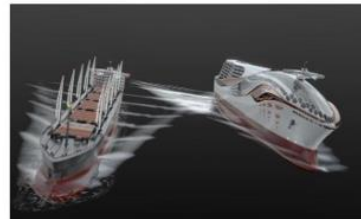
#### Key advantages:

Can utilize existing engines with minimal modifications, long range, existing global supply chains)



#### Key disadvantages:

Immature technology, heavy weight of H<sub>2</sub> combustibles



Source: Wartsila

## Aviation

### H<sub>2</sub> technology Short haul

 Hydrogen fuel cell



#### Key advantages:

Quickly refillable, long range relative to weight




#### Key disadvantages:

Lacking H<sub>2</sub> infrastructure, immature supply chains, large volume



Photo: Zeroavia

### H<sub>2</sub> technology Long haul

 Hydrogen/ synjet  
combustion



#### Key advantages:

Can utilize existing engines with minimal modifications (synjet only)



#### Key disadvantages:

Immature technology, supply chain constraints, more costly fuel leading to a consumer price increase

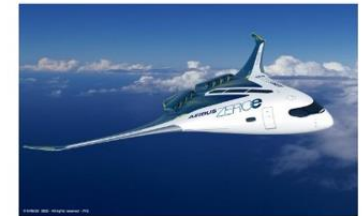


Photo: ZEROe Airbus



# H2 Uses in Industry

## Refineries

### H<sub>2</sub> technology

➔ Feedstock

✱ H<sub>2</sub> boiler/ H<sub>2</sub> burner



#### Key advantages:

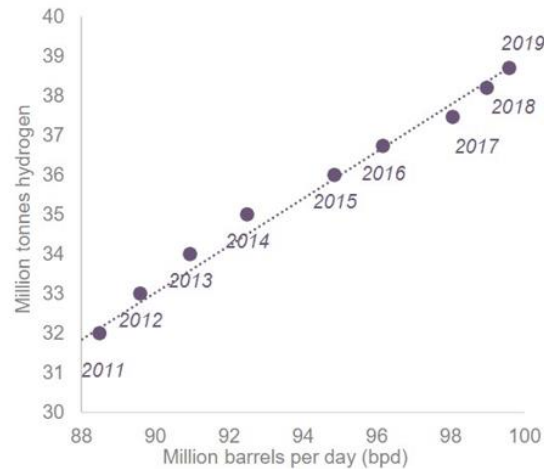
Decarbonizes the value chain of a challenging to address sector



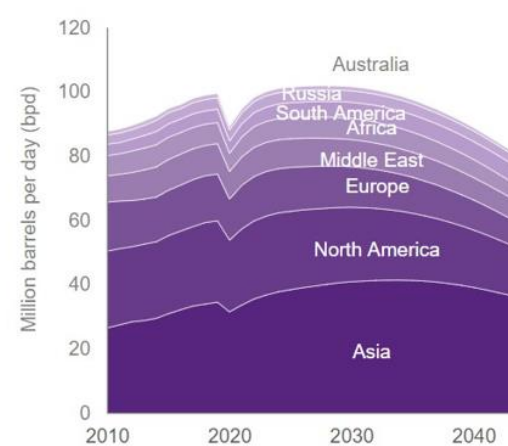
#### Key disadvantages:

Will require either investment, or a reconfiguration of value chains

H<sub>2</sub> demand and oil demand



Rystad Energy oil demand forecast



## Steel production

### H<sub>2</sub> technology

✱ Hydrogen direct reduction (H-DRI)



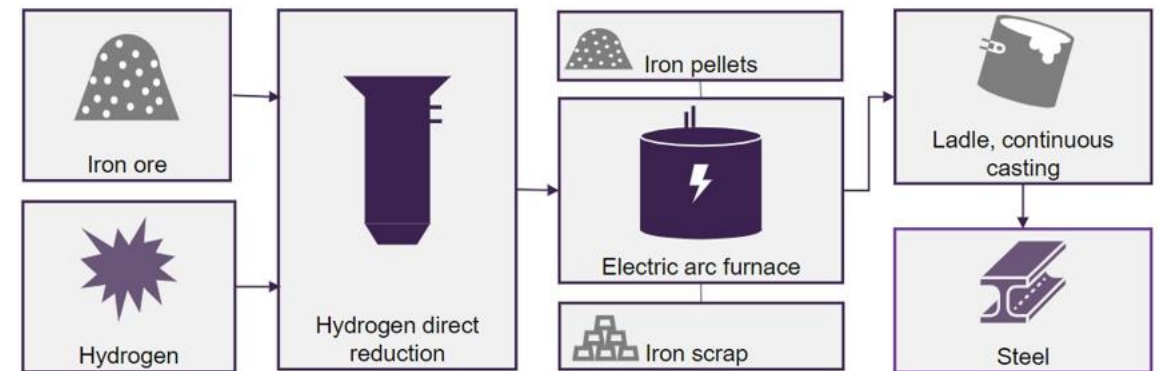
#### Key advantages:

Flexible, energy efficient



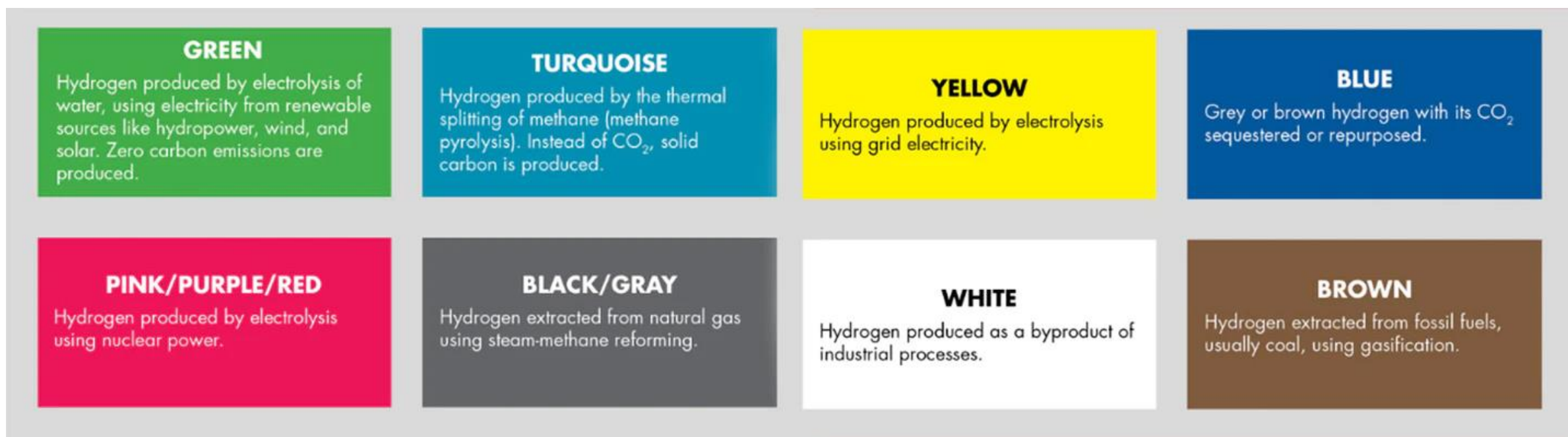
#### Key disadvantages:

Costly to scale H-DR process relative to H<sub>2</sub> prices, or costs related to CCS



# Our expertise in Hydrogen

## Hydrogen Color Scheme by NACFE



No Matter which Colour, Bilfinger can support you!

# Selection of our clients in the Hydrogen market

**North  
Sea  
Energy**  
offshore  
system  
integration

**SIEMENS**



**Port of  
Rotterdam**

**GSNETZ**  
HAMBURG



**DBI GUT**  
Gas- und Umwelttechnik GmbH


  
**EnergieDienst**



**gasum**

**uni  
per**







 **Deutsches Zentrum  
für Luft- und Raumfahrt**

**nafta**

**hydrogenious**  
TECHNOLOGIES



# Project References for H<sub>2</sub>

				
	<b>Hydrogen/CCS</b>	<b>Hydrogen</b>	<b>Hydrogen</b>	<b>Hydrogen</b>
<b>Scope</b>	<ul style="list-style-type: none"> <li>Client: North Sea Energy 4 (NSE4)</li> <li>Exploring the potential of the North Sea</li> </ul>	<ul style="list-style-type: none"> <li>Customer : ArcelorMittal</li> <li>Hamburg H2H project phase 1</li> <li>H2 in steel production process</li> <li>Total Capex ~65M€.</li> </ul>	<ul style="list-style-type: none"> <li>Customer: Confidential</li> <li>H2 production from Recycled Plastic</li> </ul>	<ul style="list-style-type: none"> <li>Customer: HyStock/Gasunie</li> <li>Power to Hydrogen Pilot Plant</li> </ul>
<b>Bilfinger Scope</b>	<ul style="list-style-type: none"> <li>Design of all CCS and H<sub>2</sub> Offshore Installations</li> <li>Capex and OPEX cost review</li> <li>Determine size of electrolyser</li> </ul>	<ul style="list-style-type: none"> <li>Consulting services contract</li> <li>Opportunity for Bilfinger to capture part of the execution scope in phase 2.</li> </ul>	<ul style="list-style-type: none"> <li>Engineering Consultancy</li> <li>Safety studies</li> <li>O&amp;M strategy</li> </ul>	<ul style="list-style-type: none"> <li>System Integration</li> <li>HV power supply integration</li> <li>Pipeline layout</li> <li>Hydrogen Piping and tube trailers</li> </ul>
<b>Timeline</b>	2020 – to date	2019 – 2020	2020 – to date	2018 – to date
<b>Location</b>	Netherlands	Germany	UK	Netherlands
<b>Key aspects / USP</b>	<ul style="list-style-type: none"> <li>Proven onshore and offshore expertise</li> <li>Design expertise</li> <li>Independent process engineering for key assets</li> </ul>	<ul style="list-style-type: none"> <li>Extensive experience in gas sector and gas processes.</li> <li>Capacity to build multi-disciplinary teams and combine its capabilities to offer comprehensive project delivery</li> </ul>	<ul style="list-style-type: none"> <li>Strong engineering capability with O&amp;M experience.</li> <li>HAZOP, HAZID, SIL and ATEX</li> <li>Proven experience in Plastic to gas technology</li> </ul>	<ul style="list-style-type: none"> <li>Strong system integrator and FDS knowledge</li> <li>Power harmonics competence</li> <li>In house fabrication capability</li> </ul>

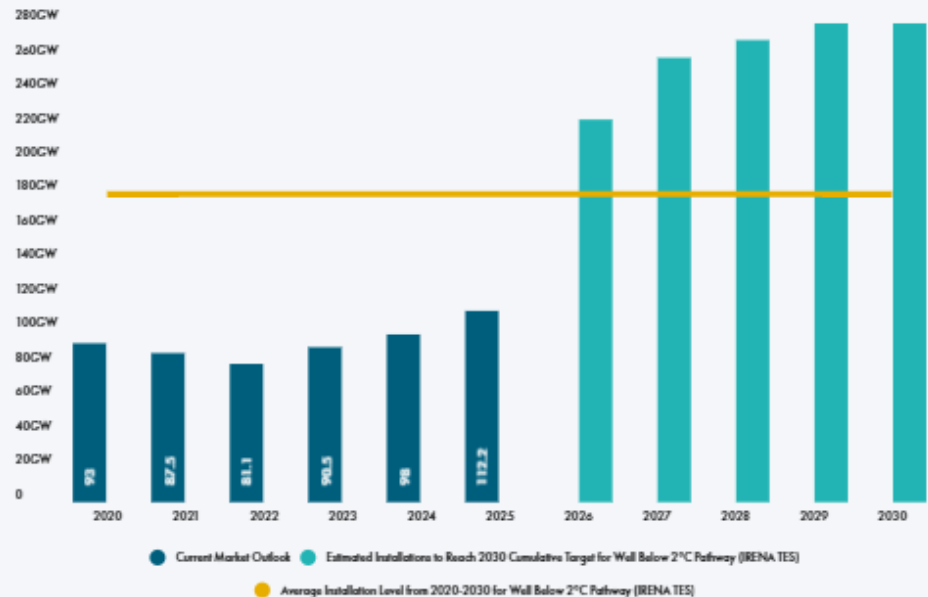


**BILFINGER**



**BILFINGER Delivering a Sustainable Future**  
**WE MAKE WIND FARMS WORK**

## Annual wind installations must ramp up in this decade to keep global warming well below 2°C\*



\*To keep global warming well below 2°C, annual wind installations must average 180 GW over this decade. Shortfalls in the first half of the decade will need to be compensated with a dramatic rise in wind growth in the second half of the decade to stay on target.

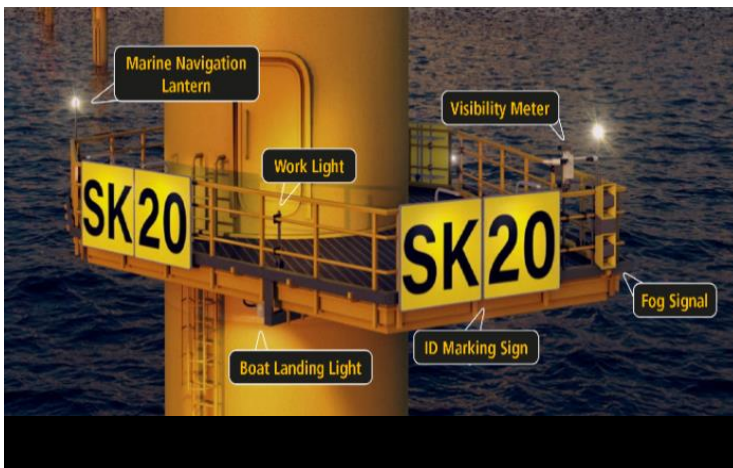
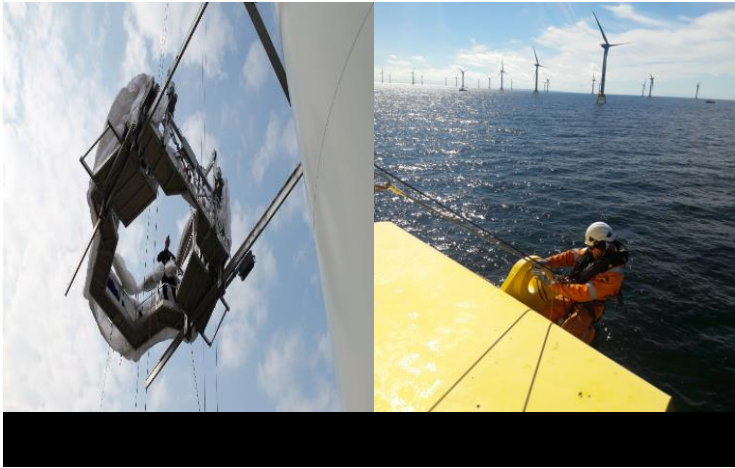
NOTE: 180 GW is GWEC's calculation for the average annual wind installations required from 2020-2030 under IRENA's IIS scenario, which targets 2,526 GW cumulative wind capacity by 2030 to keep global warming well below 2°C above pre-industrial levels by end of century. See: IRENA (2020), Global Renewables Outlook: Energy Transformation 2050.



- Electricity generation from wind power in the UK has increased by 715% from 2009 to 2020.
- Turnover from UK wind energy was nearly £6 billion in 2019.
- Employment in offshore wind in the UK has increased significantly since 2015, with 7,200 full-time equivalent (FTE) employees in 2019.
- Germany aims to install as much as 10 GW of new onshore wind per year between now and the end of the decade.
- Already as part of the Coalition Agreement the German Government has said it would increase Germany's offshore wind target to 30 GW by 2030. For the end of the decade that means annual combined wind energy installations of up to 15 GW.



# Bilfinger Wind Energy Service Portfolio



- Structural Inspection
- Specialist Cleaning
- Power Systems
- LV, Fire, UPS & Utility Systems
- Life Saving Safety Equipment
- Installation Systems
- Composite Repairs
- Inspection Services
- Structural Fabric Maintenance
- Crane Maintenance
- Helideck Services and Personnel
- Blade Inspection & Repair
- WTG Electro-magnetic Maintenance
- Nav-Aid Repair & Replacement
- Planning and Logistics

## Bilfinger clients in the Wind market



renewables



# Bilfinger Group Has Strong Reputation in Offshore Wind

## Reference Projects





	Country	Year	JV Partner	FOU Number	FOU Type	Engineering E	Procurement P	Construction C	Installation FOU I	Installation WTG	Scour Protection	Noise Mitigation	Soil Investigation	Manpower supply	Equipment supply
OWF Nordergründe	DE	2016 <sup>e</sup>	–	19	Monopile				•	◦		•		•	•
OWF Sandbank	DE	2015	–	72	Monopile		•		•			•		•	•
OWF Wikinger Pile Testing Campaign	DE	2015	–	9	Anchor pile	•	•	•	•			•		•	•
Pilot Project Vibro*	DE	2014	–	6	Test pile	◦	◦	◦	•					•	•
OWF DanTysk	DE	2013	Aarsleff	80	Monopile	•	•	•	•			•		•	•
OWF London Array	UK	2012	Aarsleff	177	Monopile	•	•	•	•	•		•		•	•
OWF Thanet	UK	2010	Aarsleff	100	Monopile									•	•
OWF Rødsand 2	DK	2010	Aarsleff	90	Gravity	•	•	•	•		•			•	•
OWF Sprogø	DK	2009	Aarsleff	7	Gravity		•	•	•					•	•
OSS Rødsand B	DK	2009	Aarsleff	1	Gravity		•	•	•		•			•	•
RWE Innogy	DE	2009	–	–	–								•	•	•
OWF Horns Rev 2	DK	2008	Aarsleff	91	Monopile		•	•	•					•	•
OSS Alpha Ventus	DE	2008	Hochtief	1	Jacket		•	•	•					•	•
Research Platform Fino 2	DE	2007	Aarsleff	1	Monopile		•	•	•					•	•
Anemometer mast at Lillgrund	SE	2006	Aarsleff	1	Monopile	•		•	•					•	•
OWF Lynn + Inner Dowsing	UK	2005	Aarsleff	–	–								•	•	•
Research Platform Fino 1	DE	2003	–	1	Jacket	•	•	•	•					•	•
OWF North Hoyle	UK	2003	–	–	–					•				•	•
Met Mast Sky 2000	DE	2002	–	1	Monopile			•	•					•	•
Borkum Reef	DE	2001	–	–	–									•	•

\*Research project sponsors: RWE, DONG, EnBW, E.ON, Vattenfall, Carbon Trust





## Further Selected Project References for both Onshore and Offshore Wind

				
	<b>Wind</b>	<b>Wind</b>	<b>Wind</b>	<b>Wind</b>
<b>Scope</b>	<ul style="list-style-type: none"> <li>• Equinor</li> <li>• Sheringham Shoal Offshore wind farm</li> </ul>	<ul style="list-style-type: none"> <li>• Client: Areva T&amp;D</li> <li>• Barrow offshore windfarm project</li> </ul>	<ul style="list-style-type: none"> <li>• Client: Siemens for Fluor</li> <li>• Greater Gabbard</li> </ul>	<ul style="list-style-type: none"> <li>• Siemens for SSE</li> <li>• Balmurrie and Calliachar Windfarms</li> </ul>
<b>Bilfinger Scope</b>	Supply of Operation & Maintenance services	Control system, cabling, installation and engineering support services	Manufacture, installation and testing of 36 NXPlus Switchgear	<ul style="list-style-type: none"> <li>• Supply of scaffolding &amp; access</li> <li>• Unloading &amp; testing of Containerised equipment</li> <li>• Remedial works</li> </ul>
<b>Timeline</b>	2017 - 2021	2019	2018 - 2019	2013
<b>Location</b>	UK North Sea, coast of Norfolk	UK	UK North Sea, coast of Yarmouth	UK, Onshore Scotland
<b>Key aspects / USP</b>	Boat landing, corrosion & substation repairs – multi-skilled teams and excellent safety record. Ability to offer local, long term personnel.	<ul style="list-style-type: none"> <li>• Strong engineering credibility</li> <li>• Proven track record with Control Systems platform and application</li> </ul>	Meeting the fixed deadline in the project timelines	Engineering Services support partner to Siemens for the duration of the project

## Further Selected Project References for both Onshore and Offshore Wind

			
	<b>Wind</b>	<b>Wind</b>	<b>Wind</b>
<b>Customer</b>	<ul style="list-style-type: none"> <li>• Iberdrola</li> <li>• Wikingen</li> </ul>	<ul style="list-style-type: none"> <li>• Global Tech One</li> </ul>	<ul style="list-style-type: none"> <li>• Nordsee One</li> </ul>
<b>Bilfinger Scope</b>	Inventory and repair of extensive paint damage to 70 jacket towers, using rope access technicians. Performed periodic structural inspection on 16 TP's by NDT.	Inventory of paint damages and carry out repair and inspection in the damaged areas, many of which required the use of rope access	The scope in 2018 was initially inventory and repair of paint damages to 30 towers in the N1 wind farm, using rope access, followed by detailed
<b>Timeline</b>	2019-2021	2018 -2019	2018-2021
<b>Location</b>	Baltic Sea – German Sector	North Sea – German Sector	North Sea – German Sector
<b>Key aspects / USP</b>	<ul style="list-style-type: none"> <li>• Close collaboration with client to improve service compared to competitors</li> <li>• Multi-skilled rope access team</li> <li>• High-quality reporting</li> </ul>	<ul style="list-style-type: none"> <li>• Multi-skilled rope access teams</li> <li>• Self-contained paint workshop delivered to site</li> <li>• Stringent HSE rules for the German sector</li> </ul>	<ul style="list-style-type: none"> <li>• Close collaboration with client to improve service compared to previous suppliers</li> <li>• Multi-skilled rope access teams</li> <li>• Use of Sika SW1000 one-coat system</li> </ul>

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